# Francisco Marques Azevedo



SENIOR ASSOCIATE TECHNOLOGY, INNOVATION AND REGULATORY

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Portuguese, English and French

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Francisco is a member of the firm's Technology, Innovation and Regulatory team, focused on competition law and merger control. He also advises clients on Life Sciences litigation and regulatory matters.

## Professional Experience

Francisco specialises primarily in competition law, advising clients on merger control proceedings, with a particular focus on the financial, healthcare and energy sectors.

Throughout his career, he has represented companies in investigations conducted by the Competition Authority, notably in matters relating to hub-and-spoke practices, the exchange of commercially sensitive information and non-poach agreements, including at the litigation stage, before national courts and the Court of Justice of the European Union. He also has experience in providing legal advice to public bodies on State aid matters, including their representation in court.

In the Life Sciences sector, he provides legal advice to various industry players, including

innovative and generic pharmaceutical companies, distributors, importers and healthcare providers, supporting their regulatory and operational activities, as well as representing them in disputes with public and private entities.

## Publications

Author and co-author of several articles, including:

Beyond patent expiry: injunctive relief and resulting damages before the UPC, in The Patent Lawyer, 2026

Trends and Developments - Portugal, Global Practices Guides Life Sciences 2026, in Chambers and Partners

## Awards and Recommendations

Legal 500 | Leading Associate

## Academic Qualifications

- LL.M. at the University of Lisbon School of Law (currently).
- Bachelor's Degree from the University of Lisbon School of Law.
- Post-graduate in Competition and Regulation from the IDEFF – Institute for Economic, Financial, and Tax Law of the University of Lisbon School of Law.
- Post-graduate in Medicines Law from IURIS – Institute for Interdisciplinary Research of the University of Lisbon School of Law

## Professional Associations

Admitted to the Portuguese Bar Association